January 13, 2015

**TO:** NAESB Board of Directors, Executive Committee (EC) Members, EC Alternates, and Invited Guests

**FROM:** Jonathan Booe, NAESB Vice President

**RE:** Draft Minutes from the NAESB Board of Directors Meeting – December 11, 2014

**NAESB BOARD OF DIRECTORS MEETING & MEETING OF THE MEMBERS**

**Four Seasons Hotel, Houston, Texas**

**Thursday, December 11, 2014 – 9:00 a.m. to 1:00 p.m. Central**

**DRAFT Minutes**

1. **Administration and Welcome**

Ms. Crockett welcomed the board members and guests in the room and on the phone. Mr. Booe provided the antitrust and meeting policy guidance and called the roll of the NAESB board members. Quorum was established in all quadrants. Ms. Crockett noted the incoming and outgoing members and thanked the invited guests for their attendance.

1. **Adoption of the Consent Agenda**

Ms. Crockett reviewed the consent agenda, which included the [agenda](https://www.naesb.org/pdf4/bd121114a.docx), the draft minutes from the [September 11, 2014](https://www.naesb.org/pdf4/bd091114dm.docx) Board of Directors meetings and the 2014 [Wholesale Gas](https://www.naesb.org/pdf4/wgq_ec102314a2.docx) annual plan. The 2014 Wholesale Electric and Retail annual plans were removed from the consent agenda as modifications were offered during the leadership meetings. Mr. Stultz moved to adopt the consent agenda and Mr. True seconded the motion. The motion passed without opposition.

1. **Remarks from David Cruthirds**

Ms. McQuade introduced Mr. Cruthirds and thanked him for attending the meeting. Mr. Cruthirds delivered a presentation from his perspectives as a regulatory attorney and the publisher of an energy industry newsletter concerning emerging issues the industry will have to address. His remarks focused on retail market challenges, gas and electric coordination issues and how new legislation and regulation will impact the resource mix for power generators. Upon the conclusion of his remarks, Ms. McQuade thanked Mr. Cruthirds and encouraged the participants to ask Mr. Cruthirds any questions they may have concerning his remarks during a break or after the meeting.

1. **Membership and Financial Report**

Membership & Financial Report: Ms. McQuade provided the membership and financial [report](https://www.naesb.org/misc/membership_financial_report_oct_2014.pdf). She noted that the materials include a new chart requested by Mr. Desselle that is intended to succinctly highlight the current status of the membership and the finances of the organization. She reviewed the new chart with the participants and stated that it graphically summarizes the status of the organization’s health in a number of important areas by comparing the current year’s figures to the previous years and/or current budgeted figures. As detailed in the chart, the organization is in a better position financially than the previous year with the exception of an increase in expenses. However, the increased expenses can be attributed to the gas-electric harmonization forum activities, which also provided an increase in revenue due to the institution of a meeting attendance fee. Ms. McQuade noted that the expense of hosting the forum meetings outweighed the revenue generated by the meeting attendance fees.

Next, Ms. McQuade reviewed the membership report. There has been a net increase of nine members since the beginning of the year, which is significant considering the large number of resigning members, a majority in the Wholesale Gas Quadrant (WGQ). Ms. McQuade reviewed the resignations, the membership volatility report and the newly created membership comparison chart, which tracks the monthly membership figures in 2012, 2013 and 2014. She also reviewed the balance sheet with the participants comparing current to previous years, noting that we have almost $300,000 more in net income than last year. Based on previous years, we are expecting to close the year with $150,000 more income than was included in the budget, which will help defray the extra expenses associated with the gas-electric harmonization forum activities. Based on estimates, the additional income should result in a $98,000 surplus that will address a portion of the negative retained earnings. Ms. McQuade reviewed a [report](https://www.naesb.org/misc/membership_changes_2014_103114.docx) highlighting the new and resigning members in 2014 and details the companies’ reason for joining or leaving.

2015 Proposed Budget: Next, Ms. McQuade reviewed the [proposed 2015 budget](https://www.naesb.org/misc/naesb_draft_2015_budget.pdf). She noted that the proposed budget is based upon the revenue and expenses from 2014; however, a number of adjustments have been made to account for the increase in revenue and expenses resulting from the gas-electric harmonization forum, a reduction in the number of expected new memberships and other such outlying factors. Mr. Peress moved to adopt the proposed 2015 budget and Mr. True seconded the motion. The motion passed without opposition.

**5. Reports from Board Committees**

Managing Committee:Ms. Crockett stated that the Managing Committee met on September 26th and November 20th to discuss the NAESB course format, a number of Federal Energy Regulatory Commission (FERC) filings, change orders to support the Electric Industry Registry (EIR), a request to consider standards development from the American National Standards Institute (ANSI) and a request to provide the standards in an editable format. She stated that the Managing Committee also endorsed the [resolution](https://www.naesb.org/misc/naesb_proposed_resolution_pc082814_retail_restructuring.doc) proposed by the Parliamentary Committee to permanently merge the two retail quadrants into the Retail Markets Quadrant and reviewed the resolution with the participants. Mr. Cargas moved to adopt the resolution and Mr. Hurley seconded the motion. There was no opposition to the motion. A notational ballot will be distributed to the absentee Board members to ensure the voting thresholds are met for modifying the Bylaws. Mr. Peress confirmed that the balanced voting requirements would not be affected by the merger. Mr. Booe provided a review of the current status of the EIR and noted that a request has been made to increase the EIR registry fee so that the cost of industry requested change orders will be covered by the money collected for use of the industry. This will ensure that the EIR continues to be an industry funded tool as was originally contemplated. Ms. Crockett reviewed the [resolution](http://www.naesb.org/misc/proposed_resolution_eir_fee_increase_mc112014.doc) to adopt the fee increase as proposed by the Managing Committee with the participants. Mr. Desselle moved to adopt the resolution and Mr. True seconded the motion. Ms. Munson noted a typo in the resolution and Mr. Gent stated that $200 per role in the EIR is a reasonable fee and thanked NAESB and OATI for providing such an accurate estimate for funding the tool when originally created. The motion passed without opposition.

Revenue Committee: Mr. Desselle stated that the Revenue Committee met once since the last Board meeting and has continued discussions concerning the publication cycles, communication efforts and the status of the Membership Stabilization Task Force as they consider solutions for the stabilization of the membership revenue for committee for consideration. He noted that so far the task force has discussed the possibility of hosting an industry wide webcast to highlight the benefits of membership within NAESB and also seeking additional information from resigning members during their exit interviews. At the beginning of next year, the task force will meet and continue to discuss the requirements and definition of corporate member to determine if there alternatives that would help support the stabilization of the current membership figures.

Board Certification Program Committee: Mr. Burks reviewed the activities of the Board Certification Program Committee and noted that the committee met once on November 24th to discuss an issue concerning the implementation of the PKI standards adopted by the FERC in Order No. 676-H. He stated that in order to resolve the issue, the committee adopted a few modifications to the NAESB Authorized Certification Authority Process that will place some additional notification requirements on NAESB concerning the authorization and resignation of ACAs. Mr. Burks reviewed the proposed [resolution](https://www.naesb.org/misc/proposed_resolution_amendments_aca_process_cpc112414.doc) with the participants. Mr. Hurley moved to adopt the resolution of the Board Certification Program Committee and accept the modifications to the NAESB Authorized Certification Authority Process. Mr. Desselle seconded the motion and the motion passed without opposition.

Board Strategic Plan Ad Hoc Task Force: Mr. Desselle reviewed the activities of the Board Strategic Plan Ad Hoc Task Force with the participants. He stated that the task force met on November 6th to review the proposed 2015 annual plans developed by the Annual Plan Subcommittees and the Executive Committees to ensure that the plans were in sync with the strategic plan adopted by the Board during the September meeting. In addition, the task force reviewed the ANSI request noted during the Managing Committee update. He stated that a discussion was held concerning the possibility of adding a provisional item to the annual plans regarding the regulations that will result from Section 111(d) of the Clean Air Act. As consensus was not reached on the addition of the provisional item, it was recommended that it be considered by the Board of Directors in the adoption of the 2015 annual plans. Mr. Lander stated that it would be prudent to provisionally add the items to the annual plans, but questioned if it was premature to do so at this time.

Parliamentary Committee: Ms. Crockett reviewed the activities of the Parliamentary Committee, and stated that she has received a number of comments concerning the proposed [resolution](https://www.naesb.org/misc/naesb_proposed_resolution_pc110714_removal_board_members.doc) to adopt a process for the removal of Directors for misfeasance, malfeasance or nonfeasance specifically related to the “Majority” voting threshold for removal. The term “Majority” is defined in NAESB Bylaw 1.1(k) as a simple majority of each of the applicable Quadrants for the purposes of voting and was intentionally included in the proposed Bylaw to support process by the Parliamentary Committee. Several members have expressed concern with this use of term “Majority” and recommendations have been made that the term be lower cased, so that the voting threshold would be defined by the Board as a whole rather than by each quadrant. She stated that if there is significant disagreement by the Board members, her recommendation would be to remand the issue back to the Committee and ask that it provide a recommendation during the next meeting. Mr. Desselle made a motion to adopt the resolution as proposed by the Parliamentary Committee and Mr. Parker seconded the motion.

Mr. Kruse confirmed that the motion was to adopt the bylaw amendment as proposed by the committee with current “Majority” definition contained in the bylaws. Ms. Crockett responded affirmatively. Mr. Boswell stated that he has concerns with the proposed voting threshold and would recommend that the Board act as a unit when addressing such issues as a matter of good corporate governance. He reminded the participants of their fiduciary duty to act in the best of interest of the organization as a whole, and noted that a scenario could arise under the proposed language in which the wishes of 5/6 of the Board could be precluded by 1/6 minority of the directors. Mr. Gent asked if Mr. Boswell was aware of any other boards that would act in the manner described in the proposed Bylaw. Mr. Boswell stated that he was not. Mr. Kruse stated that he is in support of including a “Majority” voting threshold as defined in the bylaws to ensure that inequalities would not exist given the varying number of board seats available to each quadrant. Mr. Desselle stated that he would like to amend his original motion to make the voting threshold a majority of the entire Board of Directors, rather than as proposed by the Parliamentary Committee consistent with Mr. Boswell’s recommendation. Mr. True seconded the amendment to the motion. Mr. Stultz recommended that process for removal of directors be consistent with the process to elect board members, which is by quadrant. Mr. Langston stated that he would support remanding the issue back the Parliamentary Committee for further discussion.

Based upon the discussion, Mr. Desselle withdrew his amendment and motion to adopt the proposed resolution. Mr. Parker and Mr. True also supported the withdrawal of the amendment and motion. Mr. Gallagher urged the Parliamentary Committee to heed the advice provided by Mr. Boswell when considering the issue. Mr. O’Hara and Mr. Peress stated that they recognize the issue noted by Mr. Kruse and asked that the committee also consider the comments of the board members. Ms. Crockett stated that she would like to withdraw the other proposed resolutions of the Parliamentary Committee from consideration until the present issue is addressed in a future meeting of the committee.

**6. Project Discussions and Leadership Session Reviews**

Ms. Crockett asked the Executive Committee chairs to provide a recap of the leadership meeting discussions and review the quadrant annual plans. Mr. Buccigross stated that in addition to addressing the request of the board related to the gas-electric harmonization forum, the WGQ completed all items on the 2014 WGQ Annual Plan and published Version 3.0 of WGQ standards in November. He noted that only two maintenance items will transition to the 2015 WGQ Annual Plan, but the quadrant expects to address any requests from the FERC that result from the gas-electric coordination NOPR. Ms. Crockett thanked him for the update and noted that 2014 WGQ Annual Plan was adopted in the consent agenda, as there were no changes during the leadership meeting.

Ms. York provided a brief update of the Parallel Flow Visualization (PFV) project, the MOD effort and the status of the EIR. She also reviewed the 2014 WEQ Annual Plan and noted the modifications proposed during the meeting. Ms. York moved to adopt the 2014 WEQ Annual Plan with the revision she noted and Mr. Buccigross seconded the motion. The motion passed without opposition. The revised annual plan can be found through the following hyperlink: <https://www.naesb.org//pdf4/bd121114a5.docx>.

Ms. McKeever provided a review of the projects completed by the RXQ in 2014, highlighting the efforts to develop standards that support net metering, smart grid and updates to the individual books. She also noted the request submitted by ANSI and stated that discussions concerning its addition to the 2015 RXQ Annual Plan will take place at the February Executive Committee meeting. Ms. McQuade reviewed the changes to the 2014 RXQ Annual Plan discussed during the leadership meeting and noted that the ANSI request had been recommended as a provisional item for the 2015 RXQ Annual Plan. Ms. McKeever made a motion to adopt the 2014 annual plan and Mr. Burks seconded the motion. The motion passed without opposition. The revised annual plan can be found through the following hyperlink: <https://www.naesb.org//pdf4/bd121114a4.docx>.

**7. Adoption of the 2015 Annual Plans**

Mr. Buccigross reviewed the proposed [2015 WGQ Annual Plan](https://www.naesb.org/pdf4/bd121114a6.docx) with the participants, and reiterated that although there are currently only two items on the plan, work to support the gas-electric coordination efforts is expected. Mr. Buccigross made a motion to adopt the annual plan and Mr. Parker seconded the motion. The motion passed without opposition. Mr. Precht reviewed the [2015 RXQ Annual Plan](https://www.naesb.org/pdf4/bd121114a7.docx) with the participants and the modifications offered during the leadership meeting. He noted that one of those items is the ANSI request to develop additional Energy Efficiency standards and that it has been proposed as a provisional item. Mr. Burks moved to adopt the annual plan and Ms. McKeever seconded the motion. Mr. Winkler stated that he believes it is premature to include the ANSI request to the annual plan in any capacity. Mr. Either stated support for Mr. Winkler’s comments and stated that he cannot vote in favor of it with the additional provisional item. The motion passed with Mr. Either voting in opposition. Next, Ms. York reviewed the proposed [2015 WEQ Annual Plan](https://www.naesb.org/pdf4/bd121114a8.docx) and moved for its adoption as reviewed. Mr. Buccigross seconded the motion and the motion passed without opposition.

**8. Old and New Business**

Mr. Booe provided an update of the regulatory activities of the organization and continued communication with the Department of Energy, the FERC, the National Association of Regulatory Utility Commissioners, and NERC among others. Ms. Crockett thanked the invited guests and asked for any closing remarks.

**9. Adjourn**

Mr. Peress made a motion to adjourn the meeting and Mr. Cargas seconded the motion. The meeting adjourned at 12:21 pm Central.

| **10. Board Attendance and Vote** | | | **Attendance** | **Vote** |
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| **Wholesale Gas Quadrant Producers Segment** | | |  |  |
| Richard D. Smith | | Regulatory & Compliance Manager, Noble Energy Inc. |  |  |
| Mark Stultz | | Senior Vice President – Regulatory Policy and Communications, North America Gas and Power, BP Energy | In Person | Support |
| John Bretz | | Vice President Marketing, Anadarko Energy Services Company | In Person | Support |
| Randy E. Parker | | Global Regulatory Advisor, ExxonMobil Gas and Power Marketing Company | In Person | Support |
| Pete Frost | | Director – Regulatory Affairs, ConocoPhillips Gas and Power Marketing | In Person | Support |
| **Wholesale Gas Quadrant Pipeline Segment** | | |  |  |
| Douglas Field | | Manager – Compliance, Southern Star Central Gas Pipeline | Phone | Support |
| Michael Langston | | Vice President and Chief Regulatory Officer, Energy Transfer Equity, L.P. | In Person | Support |
| Gene Nowak | | Vice President – Transportation & Storage Services, Interstate Pipelines for Kinder Morgan Inc | In Person | Support |
| Randy Young | | Vice President - Regulatory Compliance and Corporate Services, Boardwalk Pipeline Partners, LP | In Person | Support |
| Richard Kruse | | Vice President – Rates and Regulatory Affairs, Spectra Energy Corp | In Person | Support |
| **Wholesale Gas Quadrant Local Distribution Company (LDC) Segment** | | |  |  |
| Craig Colombo | | Energy Trader III, Dominion Resources | Phone | Support |
| Tim Sherwood | | Managing Director of Gas Operations and Capacity Planning, AGL Resources. Inc. | Phone | Support |
| Karl Stanley | | Vice President of Commercial Operations NIPSCO, representing NiSource Inc. | In Person | Support |
| James A. Stanzione | | Director – Federal Gas Regulatory Policy, National Grid |  |  |
| Perry Pergola | | Director – Gas Supply, Vectren Corporation |  |  |
| **Wholesale Gas Quadrant End Users Segment** | | |  |  |
| Valerie Crockett | | Senior Program Manager - Energy Markets & Policy, Tennessee Valley Authority | In Person | Support |
| Timothy W. Gerrish | | Director of Origination-Energy Marketing and Trading, Florida Power & Light | In Person | Support |
| Tina Burnett | | Natural Gas Resources Administrator, The Boeing Company | Phone | Support |
| Paul Jones | | Senior Marketing Representative, Salt River Project Agricultural Improvement & Power District | In Person | Support |
| Leslie Capilla | | Senior Business Analyst, Fuel Procurement, Arizona Public Service Company | Phone | Support |
| **Wholesale Gas Quadrant Services Segment** | | |  |  |
| Cleve Hogarth | | Vice President & Chief Commercial Officer, Quorum Business Solutions, Inc. |  |  |
| Rakesh Agrawal | | Executive Vice President, Blackstone Technology Group, Inc. |  |  |
| Keith Sappenfield | | Project Manager and Principal, Natural Resource Group, LLC | Phone | Support |
| J. Bartley | | Principal, Accenture LLP | Phone | Support |
| Sylvia Munson | | Industry Specialist, SunGard Energy | In Person | Support |
| **Retail Energy Quadrant Retail Electric Service Providers/Suppliers Segment** | | |  |  |
| Wendell Miyaji | | Vice President – Energy Sciences, Comverge, Inc. | In Person | Support |
| Jim Minneman | | Controller, PPL Solutions, LLC |  |  |
| J Cade Burks | | President, Big Data Energy Services | In Person | Support |
| **Retail Energy Quadrant Retail Electric Utilities Segment** | | |  |  |
| Brandon Stites | | Director – Energy Conservation & Advanced Metering, Dominion Virginia Power |  |  |
| Dennis Derricks | | Director Regulatory Policy and Analysis, Wisconsin Public Service Corporation | Phone | Support |
| Ruth Kiselewich | | Director - Demand Side Management Programs, Baltimore Gas & Electric Company | Phone | Support |
| Debbie McKeever | | Market Advocate, Oncor Electric Delivery Company LLC | In Person | Support |
| **Retail Energy Quadrant Retail Electric End Users/Public Agencies Segment** | | |  |  |
| Tobin Richardson | | President and CEO, ZigBee Alliance |  |  |
| Robert G. Gray | | Executive Consultant, Arizona Corporation Commission | Phone | Support |
| James P. Cargas | | Senior Assistant City Attorney, City of Houston | In Person | Support |
| Susan Anthony | | Retail Market Liaison, Electric Reliability Council of Texas, Inc. | In Person | Support |
| **Retail Energy Quadrant Retail Gas Market Interests Segment** | | |  |  |
| Leigh Spangler | President, Latitude Technologies Inc. | | In Person | Support |
| Scott Mosley | Managing Director – Physical Operations, SouthStar Energy Services, LLC. | | Phone | Support |
| Michael E. Novak | Asst. General Manager, National Fuel Gas Distribution Corporation | |  |  |
| Dave Darnell | President & CEO, Systrends USA | |  |  |
| Greg Lander | President, Skipping Stone, LLC | | Phone | Support |
| Alonzo Weaver | Vice President of Engineering and Operations, Memphis Light, Gas & Water Division (APGA) | |  |  |
|  | | | |  |
| Armando Rodriguez | Senior Manager, Reliability Authority & Regional Operations, Tennessee Valley Authority | | Phone | Support |
| Narinder Saini | Policy Consultant, Entergy Services, Inc. | | In Person | Support |
| Mike Anthony | Manager – Tariff Administration and Business Services, Duke Energy Corporation | | In Person | Support |
| Alex DeBoissiere | Senior Vice President – Government Relations, The United Illuminating Company | |  |  |
| **Wholesale Electric Quadrant Generation Segment** | | |  |  |
| William J. Gallagher | Special Projects Chief, Vermont Public Power Supply Authority | | Phone | Support |
| Kathy York | Senior Program Manager - Energy Markets, Policy and Compliance Reporting, Tennessee Valley Authority | | In Person | Support |
| Lou Oberski | Managing Director NERC Compliance Policy, Dominion Resources Services, Inc. | |  |  |
| Wayne Moore | Vice President - Operations Compliance Officer, Southern Company Services, Inc. | |  |  |
| Chris O’Hara | General Counsel – Gulf Coast Region, NRG Energy, Inc. | | In Person | Support |
| Joe Hartsoe | Managing Director – Federal Policy, American Electric Power Service Corp. | | Phone | Support |
| Brad Cox | Vice President – Markets & Compliance, Tenaska, Inc. | | In Person | Support |
|  | | | |  |
| Roy True | Manager of Regulatory & Market Affairs, Alliance for Cooperative Energy Services Power Marketing LLC (ACES) | | In Person | Support |
| Jeff Ackerman | Manager - Colorado River Storage Project Energy Management & Marketing Office, Western Area Power Administration | | Phone | Support |
| Andrea Sanders Brackett | Senior Manager of Cyber Governance, Policy and Standards, Tennessee Valley Authority | | Phone | Support |
| Paul Zhang | Financial Trading Desk Head – Energy Marketing & Trading, Florida Power & Light | | Phone | Support |
| R. Scott Brown | Market Initiatives and Analysis – Exelon Corporation, Exelon Generation Company, LLC | |  |  |
|  | | | |  |
| Paul McCurley | Manager – Power Supply, National Rural Electric Cooperative Association | |  |  |
| Nelson Peeler | Vice President System Operations, Duke Energy Corporation | |  |  |
| Mark G. Lauby | Vice President and Director – Standards, North American Electric Reliability Corporation | |  |  |
| Bruce Ellsworth | New York State Reliability Council | | In Person | Support |
|  | | | |  |
| Jesse D. Hurley | CEO, Shift Systems, LLC | | Phone | Support |
| Shanna Cleveland | Interim Program Director, Clean Energy and Climate Change – Senior Attorney, Conservation Law Foundation | |  |  |
| Lila Kee | Chief Product Officer and Vice President of U.S. Business Development, GMO GlobalSign, Inc. | | Phone | Support |
| Michehl Gent | Open Access Technology International, Inc. | | In Person | Support |
|  | | | |  |
| Michael Desselle | Vice President Process Integrity, Southwest Power Pool | | Phone | Support |
| Joel Mickey | Director of Market Design and Development, ERCOT | | In Person | Support |
| Robert Ethier | Vice President Market Operations, ISO New England, Inc. | | In Person | Support |
| Jim Castle | Manager of Reliability, New York Independent System Operator, Inc. (NYISO) | | In Person | Support |
| Stu Bresler | Vice President of Market Operations, PJM Interconnection, LLC | |  |  |
| Lori A. Spence | Executive Director and Deputy General Counsel of Compliance Services, MISO | |  |  |
| Mark Wilson | Director of Corporate Planning, Independent Electricity System Operator (IESO) | |  |  |
|  | | | |  |
| Jim Buccigross | Vice President Energy Industry Practice, 8760 Inc. | | In Person | Support |
| David A. Wollman | Leader, Smart Grid Team – Standards & Electrical Metrology Groups, National Institute of Standards &Technology (NIST) | | Phone | Support |
| Maria Seidler | Manager – Policy and Grant (Alternative Energy Solutions), Dominion Voltage Inc. | | Phone | Support |
| E. Russell Braziel | President, RBN Energy, LLC | |  |  |
| Naim Jonathan Peress | Air Policy Director – Natural Gas, Environmental Defense Fund, Inc. | | In Person | Support |

| **11. Other Attendance** | | |
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| Name | Organization | Attendance |
| Jonathan Booe | NAESB Office | In Person |
| Kathryn Burch | Spectra Energy | In Person |
| Joe Casey | Spectra Energy | In Person |
| Pete Connor | Representing AGA | Phone |
| Rae Davis | Carolina Gas Transmission | Phone |
| Bob Harshbarger | Puget Sound Energy | Phone |
| Sherry Hill | TransCanada | Phone |
| Rachel Hogge | Dominion | In Person |
| Alan Johnson | NRG | In Person |
| Elizabeth Mallett | NAESB Office | In Person |
| James Manning | NCEMC | Phone |
| Steve McCord | Columbia Gas Transmission Corporation | In Person |
| Rae McQuade | NAESB Office | In Person |
| Shailesh Mishra | Power Costs | In Person |
| Joe Nilsestuen | Accenture | In Person |
| Phil Precht | BGE | Phone |
| Denise Rager | NAESB Office | In Person |
| Jeff Schmitt | PJM | Phone |
| Micki Schmitz | Northern Natural Gas | Phone |
| Timothy Simon | TAS Strategies | In Person |
| Lisa Simpkins | Exelon | Phone |
| Ed Skiba | MISO | In Person |
| Veronica Thomason | NAESB Office | In Person |
| Terry Thorn | KEMA Gas Consulting Services | In Person |
| Andy Tritch | SunGard | Phone |
| Caroline Trum | NAESB Office | In Person |
| Kim Van Pelt | Boardwalk Pipeline Partners | In Person |
| Jill Vaughan | Court Reporting | In Person |
| Tim Wickersham | Blackstone Technology Group | Phone |
| Craig Williams | WECC | Phone |
| JT Wood | Southern Company | Phone |