

NAESB BOARD OF DIRECTORS MEETING

APRIL 10-11, 2019



GAS-ELECTRIC MODELING AND ANALYSIS FOR RESILIENT SYSTEMS



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U.S. DEPARTMENT OF
ENERGY

Argonne National Laboratory is a U.S. Department of Energy
laboratory managed by UChicago Argonne, LLC.

Argonne
NATIONAL LABORATORY

The background of the slide features a photograph of several high-voltage power transmission towers and their associated power lines stretching across a landscape. The bottom portion of the image shows a green field, possibly a field of wildflowers or similar vegetation. The overall image has a slightly desaturated, blue-tinted appearance.

OUTLINE

Argonne Overview

Interdependencies, Models, and Tools

Projects with Industry

Fuel Adequacy Concerns and Gas Data Collection Effort

Questions and Discussion

- Part of the U.S. Department of Energy (DOE) laboratory complex of 17 National Laboratories
- Managed by UChicago Argonne, LLC
- Main site: 1500-acre site in Illinois, southwest of Chicago
- Diverse basic and applied research portfolio



\$1B

**TOTAL BUDGET
IN FY2018**

3,200+

**EMPLOYEES
IN 2018**

8,300+

**EXTERNAL USERS OF
RESEARCH FACILITIES**



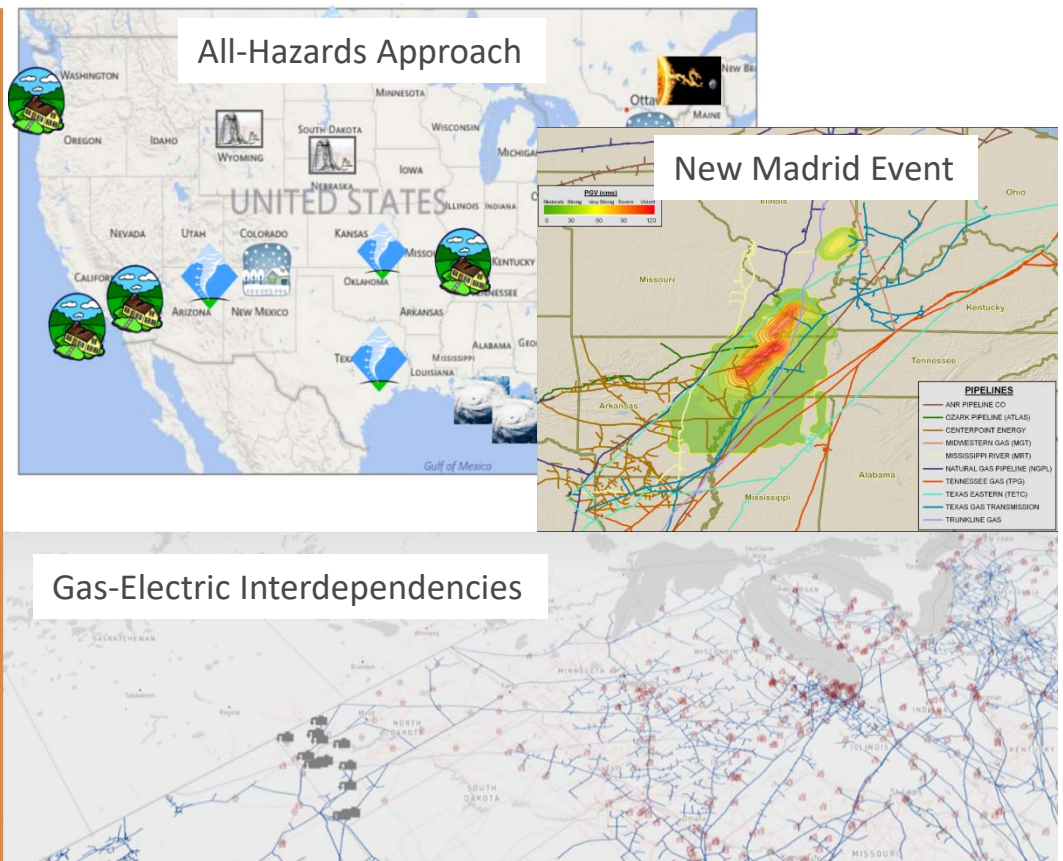
Energy Systems Division

Decision and Infrastructure Sciences Division

- Initial work conducted during World War II to develop nuclear energy
- Mission to accelerate science and technology to ensure U.S. prosperity and security
- Organized into Directorates:
 - Computing, Environmental, and Life Sciences
 - Energy and Global Security
 - Photon Sciences
 - Physical Sciences and Engineering

LONG HISTORY OF INFRASTRUCTURE ASSESSMENT METHODS AND TOOLS

- Long history of natural gas and electric infrastructure assessment and modeling activities
 - DOD – Facility Isolation and Systems Analysis
 - DOE – Energy Infrastructure Assessments and Hurricane Support
 - FEMA – New Madrid Seismic Zone Study, National Level Exercise 2018
 - DHS – Regional Resiliency Assessment Program
- Extensive engagement and/or activities with electric, gas, and other cross-sector industry partners



LIFELINES “MAKE OR BREAK” OUR LIFESTYLE

Petroleum



Electricity



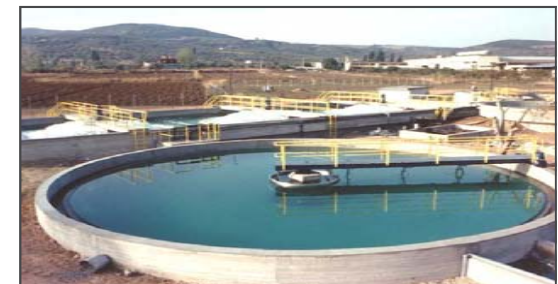
Transportation



Communications



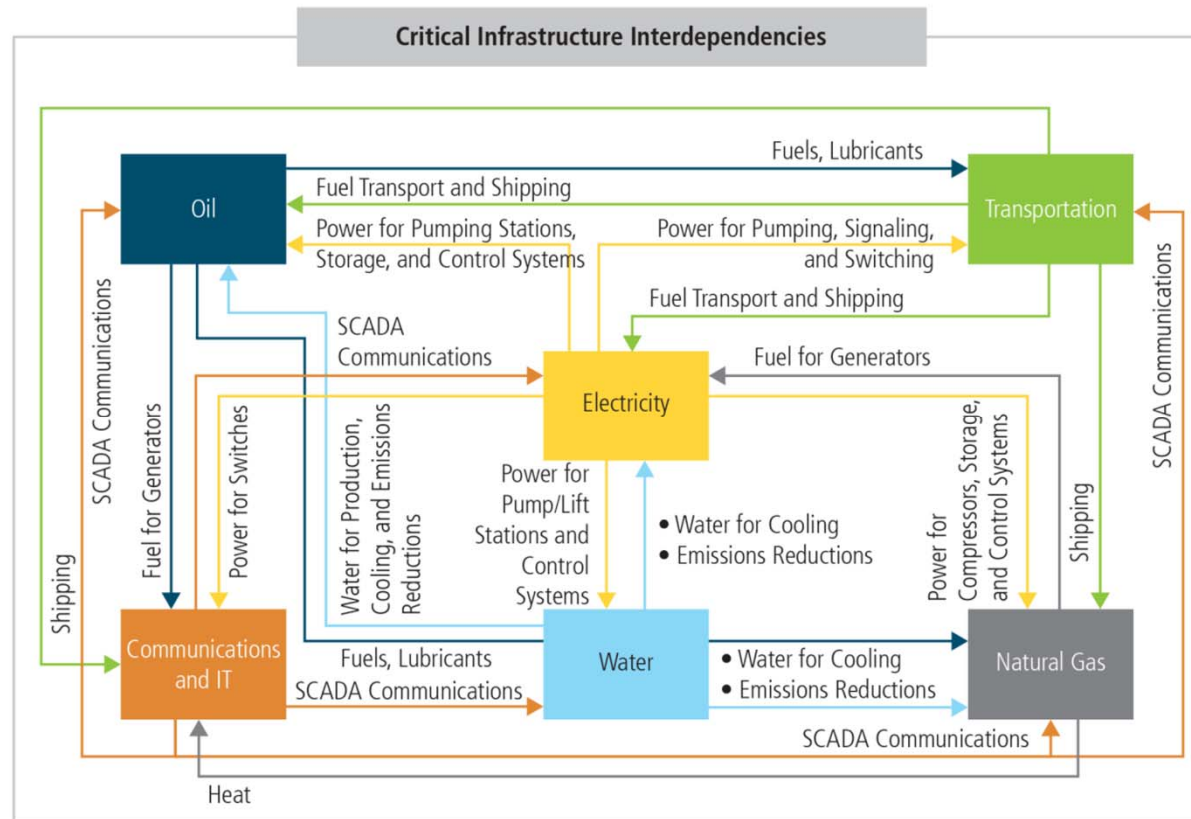
Natural Gas



Water/Wastewater

Source: Peerenboom et al. 2001

LINKAGES ARE COMPLEX AND INTERRELATED



Sources: Peerenboom et al. 2001, Argonne 2016, DOE 2017 (QER)

INTERDEPENDENCIES ARE A “RISK MULTIPLIER”



- Objectives →
- Anticipate Consequences
 - Enhance Resilience Capabilities
 - Decrease Vulnerabilities
 - Decrease Risk

WHAT IS ABSOLUTELY CLEAR...

**Standard
Stovepipe Approach
is Not Applicable**

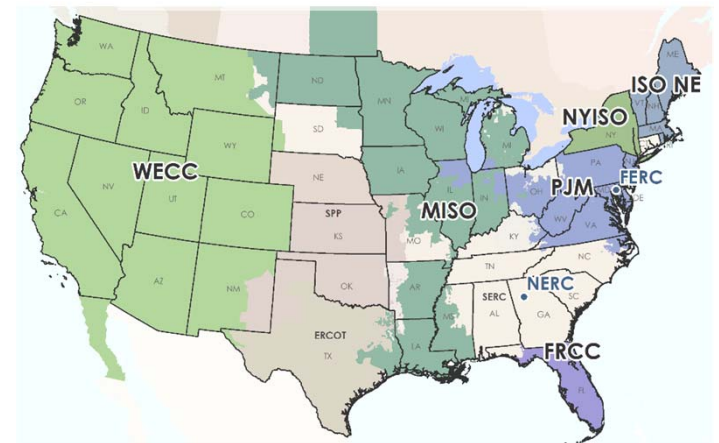
Proper representation and analysis of interdependencies requires:
multi-disciplinary SMEs, methods and approaches, and models and tools.

ARGONNE IS ROUTINELY ENGAGED WITH DIVERSE INDUSTRY STAKEHOLDERS

- Reliability Coordinators:



Active Stakeholder Engagements



Source: Platts 2018

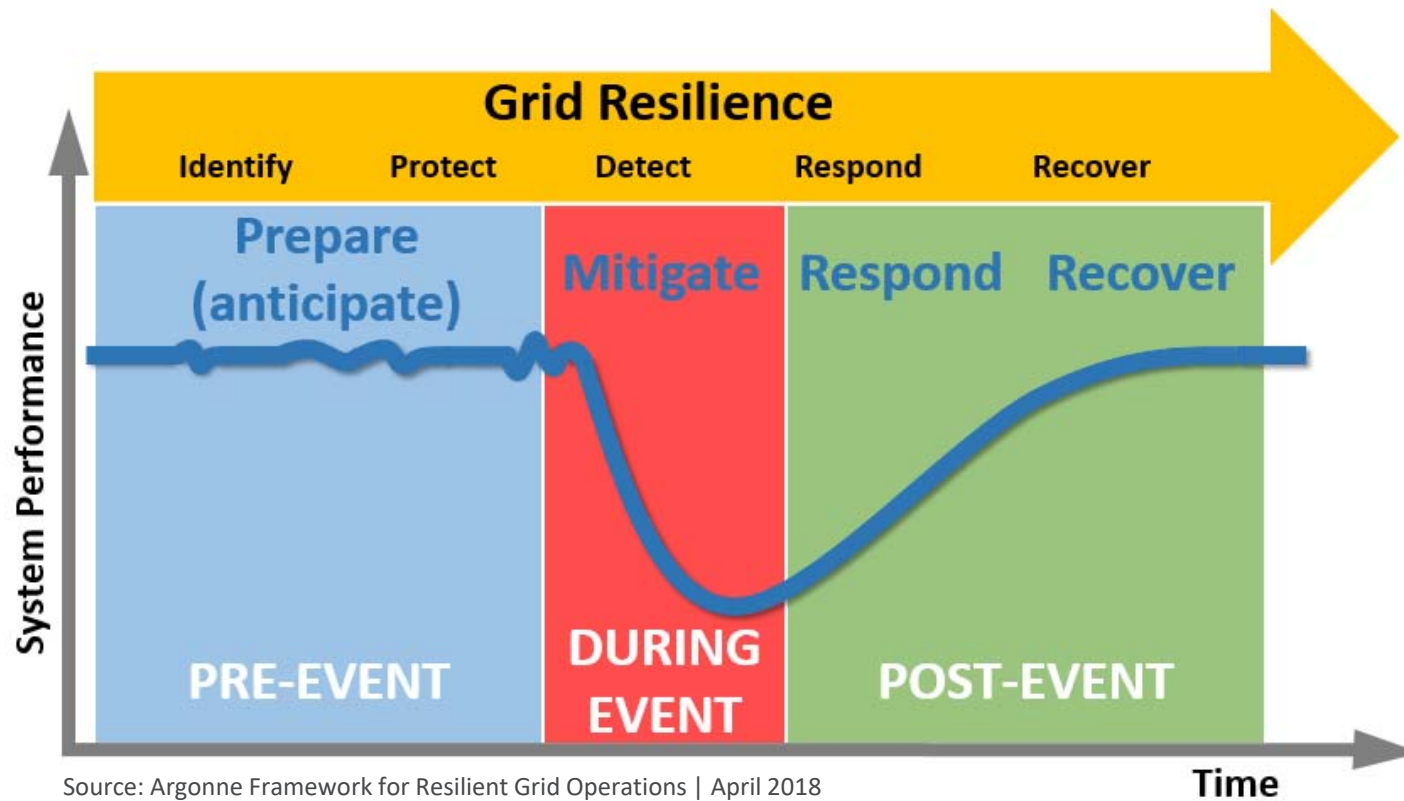
- Electric Utilities:



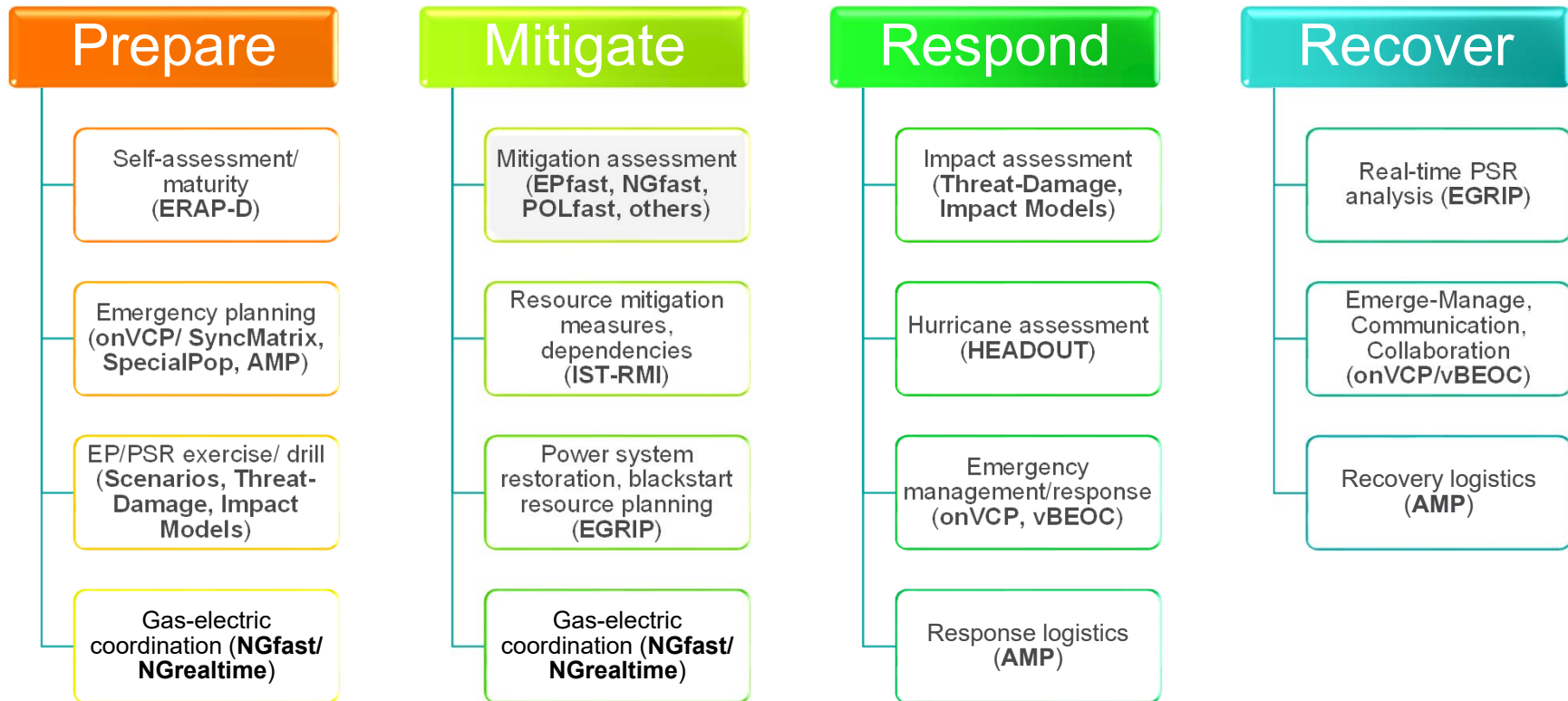
- Gas Industry Associations and Pipelines:



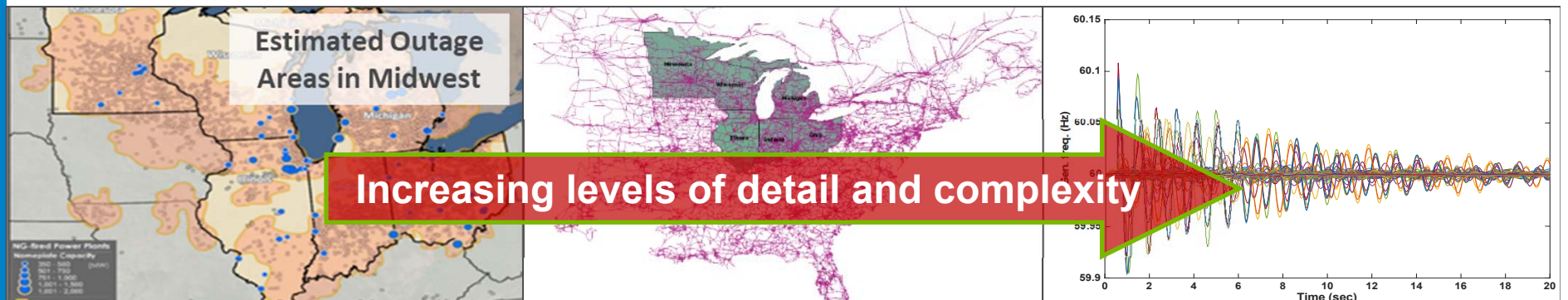
WHAT HAPPENS WHEN THINGS BREAK, AND HOW DO WE MINIMIZE IMPACTS?



ARGONNE RESILIENCE MODELING TOOLS



ARGONNE ELECTRIC MODELS IDENTIFY CRITICAL COMPONENTS AND IMPACTS OF DISRUPTIONS AT DIFFERENT LEVELS OF DETAIL



- **EPfast** is a linearized DC-power flow tool to rapidly study n-k scenarios and examine the impacts of natural and man-made threats/hazards on large electric grid systems
- Models the tendency of power systems to cascade or “island” after large disturbances, which can lead to regional power outages

- **EPflow** consists of multiple different power flow tools, including (1) PFLOW for AC power flow analysis, (2) OPFLOW for AC optimal power flow analysis

- **EPtransient** is a HPC/PETSc-based tool tested and validated for large-scale dynamics simulation; used for system stability assessment of large disturbances
- Enables steady-state and transient security assessment, including dynamics simulation of large-scale cascading failures and transient-security constrained dispatch

ARGONNE'S GAS MODELS IDENTIFY CRITICAL COMPONENTS AND IMPACTS OF DISRUPTIONS AT DIFFERENT LEVELS OF DETAIL

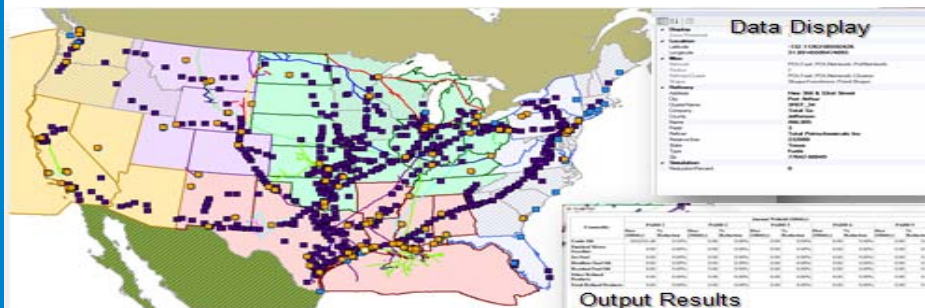


- **NGfast** is a linear, steady-state, national-level gas pipeline network model that enables rapid assessment of impacts from disruptions and flow reductions in the nation's natural gas pipeline infrastructure (pipes, compressors, storage)

- **NGflow** is a non-linear steady-state hydraulic gas network flow model to estimate pipeline flows and node pressures under various operating conditions
- Range of applications for DoD, DOE, and DHS

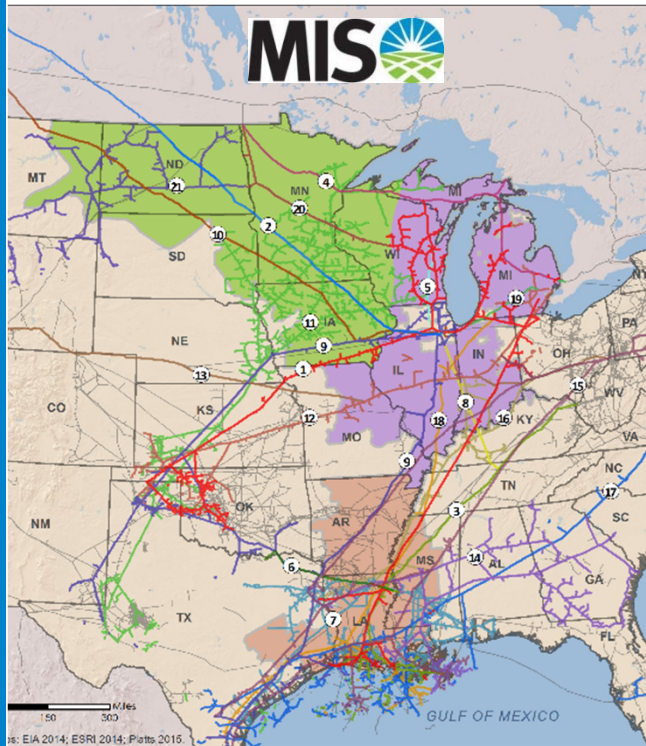
- **NGtransient** is a highly-detailed, non-linear, dynamic, hydraulic gas model for planning purposes and state-estimated real-time gas contingency analysis
- Prototype developed with and for PJM in 2017

ARGONNE PETROLEUM & COMMUNICATIONS MODELS IDENTIFY CRITICAL COMPONENTS AND IMPACTS OF DISRUPTIONS



- **POLfast** is a national model that considers crude oil production, refinery production of gasoline, distillate, residual, and jet fuel; gasoline blending, transportation by pipeline, water, and rail; and storage
- Estimates impacts to petroleum sector from disruptions in production, storage, and transportation
- Range of applications for DHS and DOE
- **TELCOfast** estimates impacts to the communication sector, including wireline, wireless, and microwave communications, and interdependencies with grid
- Underlying methodologies have been applied in multiple analyses by Argonne, most recently for NLE2018 which was reviewed and generally agreed to by DHS National Coordinating Center for Communications, and in development of training scenarios for ISO-NE and NYISO in 2019

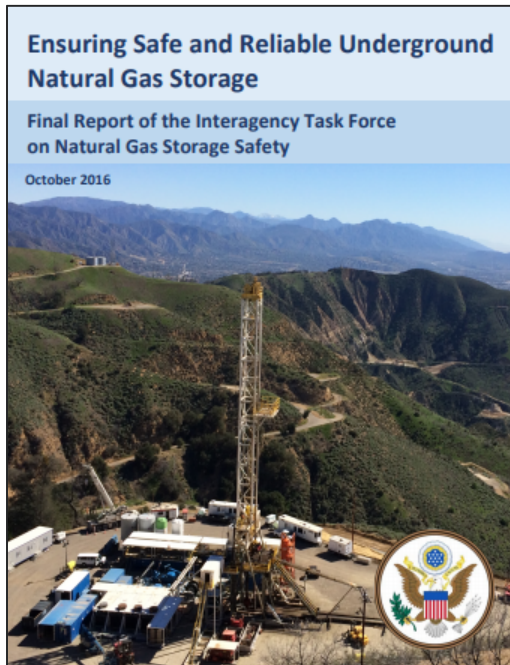
ARGONNE MODELS & ANALYTICS DRIVE OPERATOR GAS-ELECTRIC TRAINING



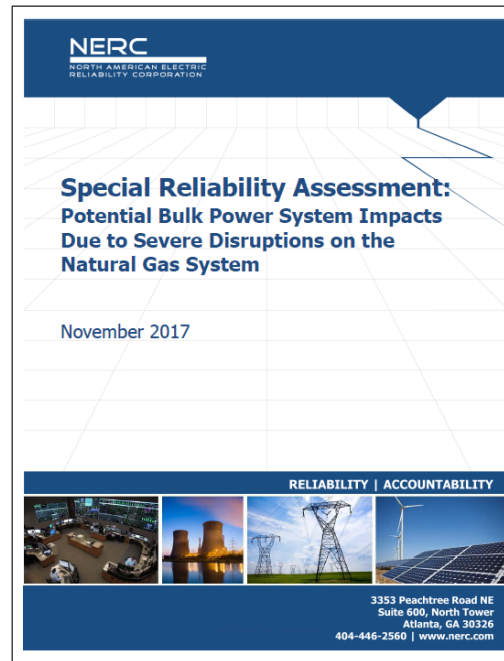
- Developed a NERC-certified training course for MISO system operators on natural gas and electric coordination
- Trained over 600 MISO grid operators on electric/gas interdependencies as part of the 2015 emergency preparedness/power system restoration training cycle
- Geared toward creating a greater awareness of **electric-gas emergency scenarios, vulnerabilities, and fuel supply concerns** in MISO and NERC footprint
- Revealed operational lessons learned following a gas outage scenario simulation utilizing NGfast

Inform electric operators on gas infrastructure, gas operations, and fuel adequacy concerns.

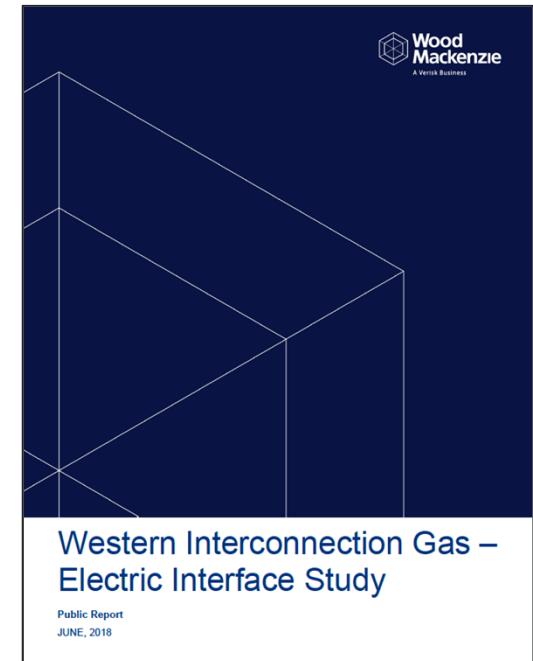
ARGONNE MODELS & ANALYTICS DRIVE GAS-ELECTRIC STUDIES AND FINDINGS



2016



2017



2018

Examine gas-electric interdependencies and characterize cross-sector impacts, identify potential resilience concerns related to increased natural gas fuel utilization, and initiate cross-sector outreach.

ARGONNE MODELS & ANALYTICS DRIVE REALISTIC OPERATOR TRAINING DRILLS

ISO NEWSWIRE

A Wholesale Electricity Industry Update

After Action Report

Argonne National Laboratory Nor'easter Simulation Exercise – Q4 2018

Report date: January 18, 2019



« Distributed Generation Forecast Working Group requests survey data for 2019 forecasts
Main | Now online: Presentation and recording of Q4 Settlements Issues Forum webinar

in [Inside ISO New England](#)

Argonne National Laboratory helps ISO-NE system operators prepare for impacts of major winter storm

WEDNESDAY, DECEMBER 12, 2018 AT 2:45PM



A "classic" Nor'easter can be anything but routine to the power grid

Nor'easters are a trademark of New England winters but the timing, intensity, and impact of such storms are far from predictable. ISO system operators must be prepared to operate the grid through a wide variety of wintertime scenarios.

This year, scientists from the [Argonne National Laboratory](#) studied previous Nor'easters and provided the ISO with a detailed analysis of the potential effects a major winter storm could have on the New England power system.

Operator Feedback ISO-NE

The crew members provided the following feedback:

- Simulator session seemed real – it felt like we were on watch in the real control room

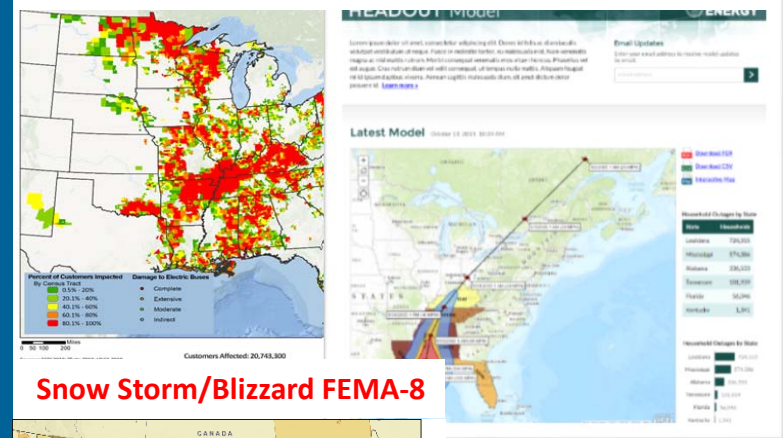
MISO FEEDBACK

"I appreciate all the effort you folks provide to us to create some realism." email on 3/25/19 from Chris Kelly, MISO Senior Trainer, MISO Spring Drill 2019

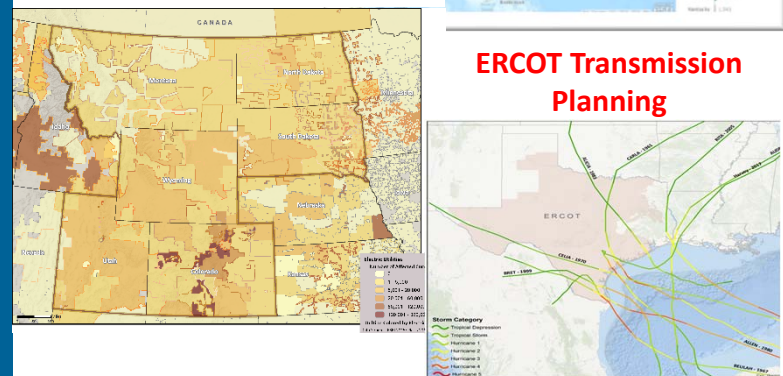
ARGONNE MODELS & ANALYTICS DRIVE REALISTIC OPERATOR TRAINING DRILLS

- HEADOUT (Hurricane Electrical Assessment Damage Outage Tool) is a quick turn-around tool to identify bulk assets at-risk and estimate customers at-risk of electric outage by census tract, county, and State
- Used for real-time support of DOE response activities during hurricane season
- Used for off-line exercise planning, operator training, TPL-001-4 planning
- Peer-reviewed as part of DOE's Grid Modernization Initiative and down-selected as DOE's ONLY hurricane impact model
- Range of threats and hazards

New Madrid Earthquake Tropical Storms/Hurricanes



Snow Storm/Blizzard FEMA-8



ERCOT Transmission Planning

EXERCISES FACILITATE DISCOVERY AND TRANSFORM KNOWLEDGE

Gas-Electric Interdependency

Hurricane Forecast Track

Max. C
Sustained W
3 Day Forecast

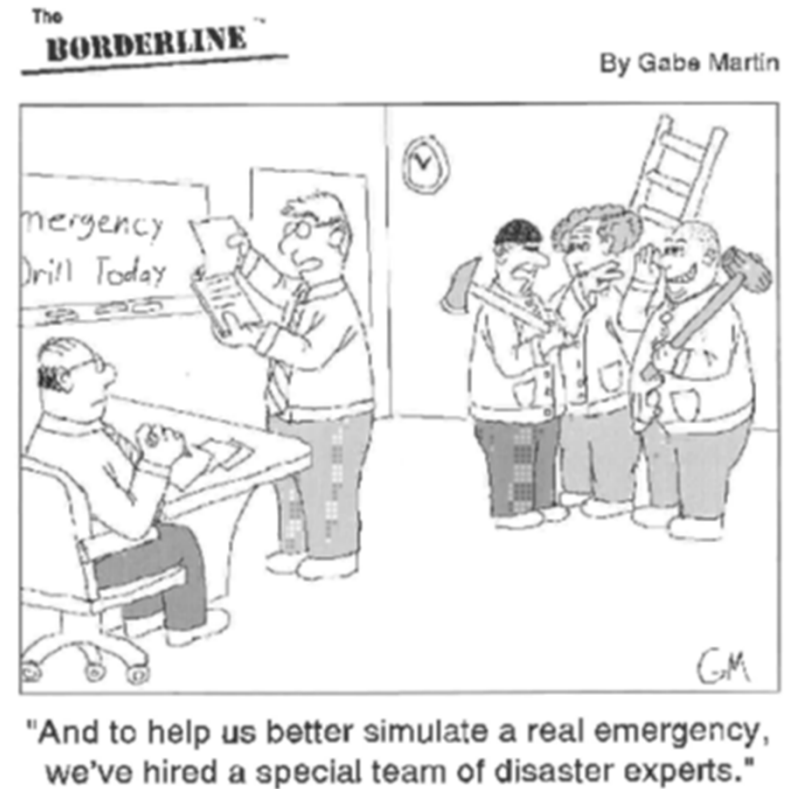
30
58
74
PJM Int

Power Play
#POWERPLAY2019

GridEx V
GRID SECURITY EXERCISE 2019

Cyber Defense Competition 2017

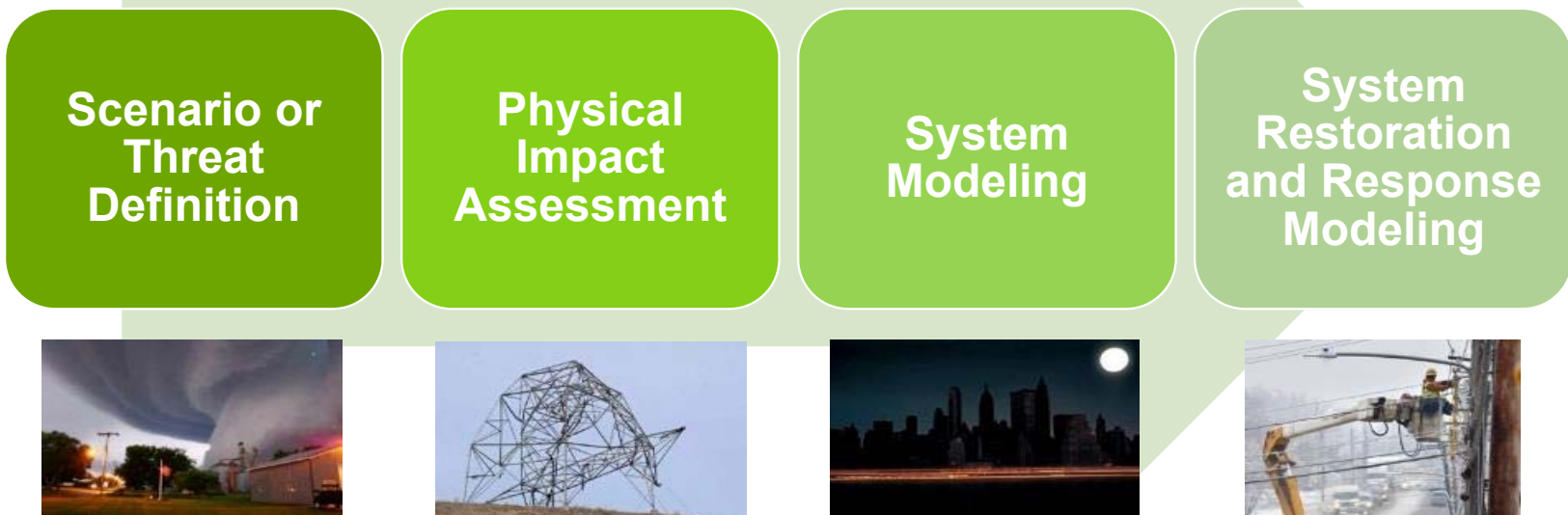
ComEd Operation Power Play – #POWERPLAY2019



Collaborate to understand interactions, identify concerns, propose lessons learned, and establish effective policies.


PREPARATION REQUIRES A BROAD RANGE OF CROSS-SECTOR MODELING AND ANALYSIS CAPABILITIES

From Scenario Definition to System Restoration



The foundational basis for exercises must be defensible to ensure effective collaboration.

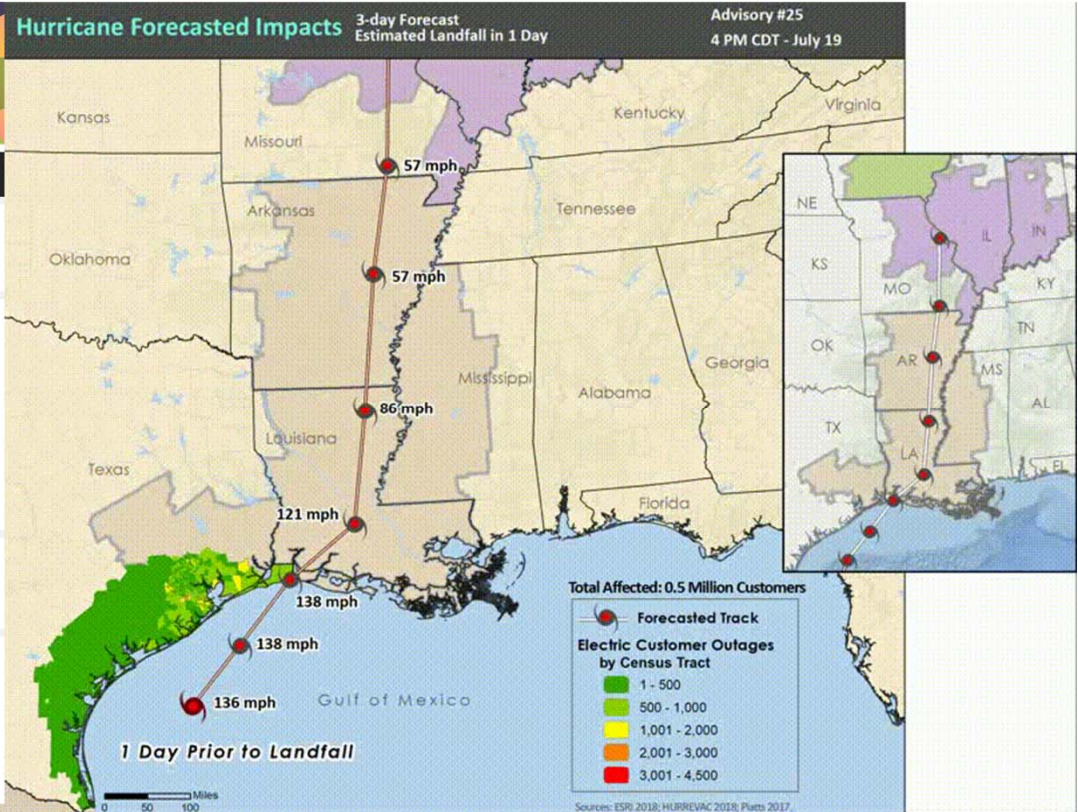
EXAMPLE: MISO SPRING 2018 AND SPRING 2019 HURRICANE DRILLS



Hurricane Forecasted Impacts 3-day Forecast Estimated Landfall in 1 Day

Advisory #25
4 PM CDT - July 19

EMPLOYEE AND COMMUNITY RELATIONS MARKET ENHANCEMENTS OPERATIONS RESOURCE ADEQUACY TRANSMISSION PLANNING HOME Q



Total Affected: 0.5 Million Customers

Forecasted Track

Electric Customer Outages by Census Tract

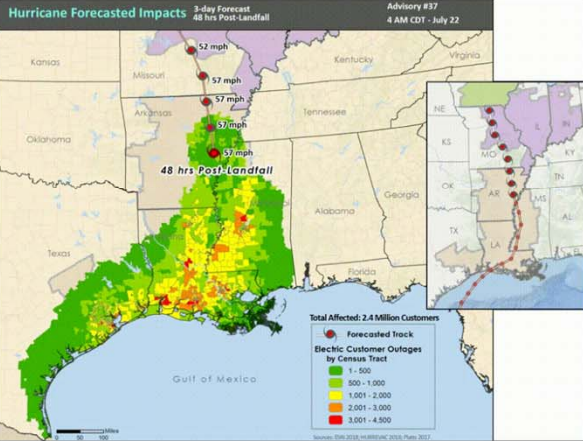
- 1 - 500
- 500 - 1,000
- 1,001 - 2,000
- 2,001 - 3,000
- 3,001 - 4,500

1 Day Prior to Landfall

Sources: ESRI 2018; HURREVAC 2018; Platts 2017

Hurricane Forecasted Impacts 3-day Forecast 48 hrs Post-Landfall

Advisory #37
4 AM CDT - July 22



Total Affected: 2.4 Million Customers

Forecasted Track

Electric Customer Outages by Census Tract

- 1 - 500
- 500 - 1,000
- 1,001 - 2,000
- 2,001 - 3,000
- 3,001 - 4,500

Sources: ESRI 2018; HURREVAC 2018; Platts 2017

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Categories

- Employee and Community Relations (39)
- EPA (7)
- Market Enhancements (19)
- MISO-south (50)
- Operations (43)
- Resource Adequacy (12)
- Stakeholder Process (7)
- Transmission Planning (9)
- Uncategorized (1)
- Videos (4)

Archives

Select Month

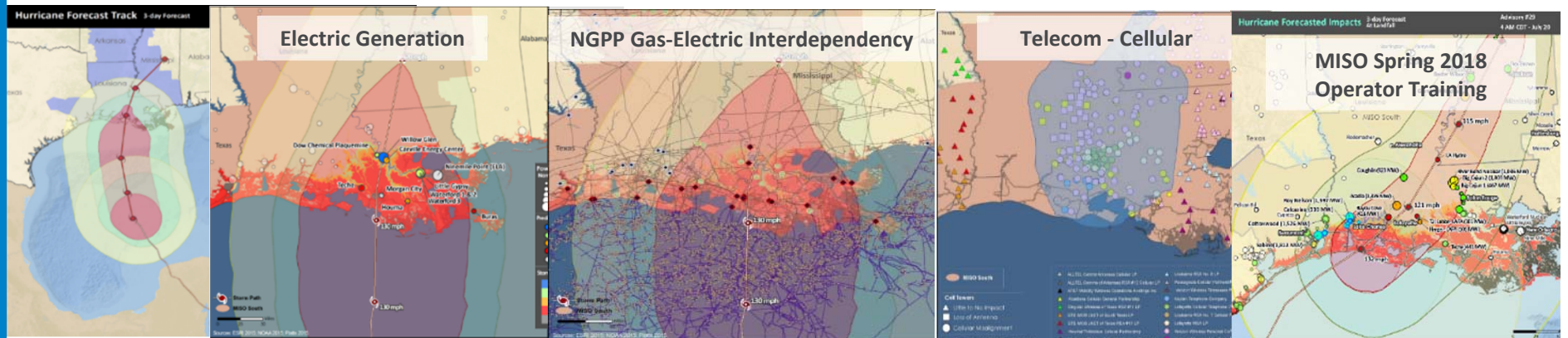
Subscribe to our Newsletter

MISO powers hurricane preparedness with cutting-edge science

June 28, 2018 by Mark Brown

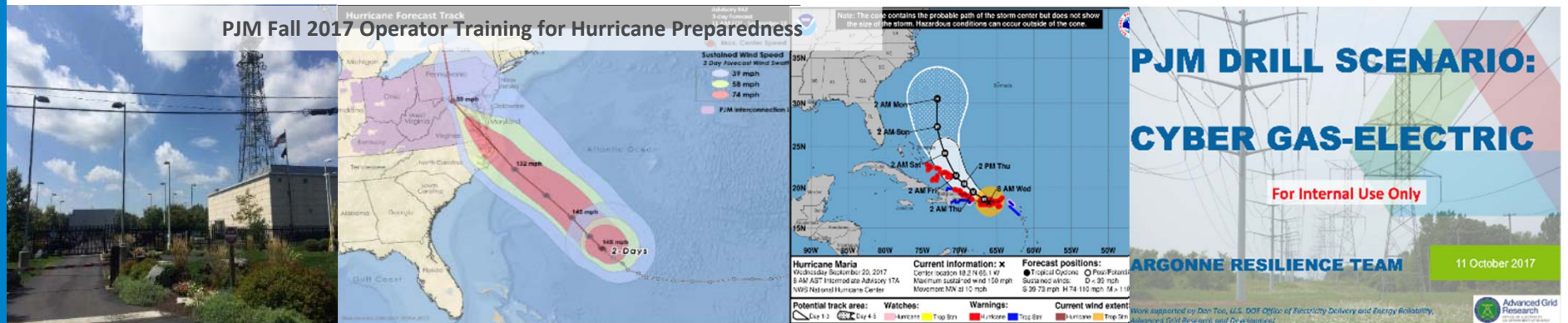
Partnership with Argonne National Laboratory supports realistic exercise

EXAMPLE: MISO SPRING 2018 AND SPRING 2019 HURRICANE DRILLS



- Argonne has supported MISO's working group for Emergency Preparedness and Power System Restoration (EP/PSR) since spring 2015 (hurricanes, gas-electric)
- Jointly prepared 2016 and 2017 spring drills on preparedness, fall drills on power system restoration
- Recently completed MISO Spring 2018 Drill (May/June) and Spring 2019 Drill with focus on hurricane scenario and impact on various assets, including power plants, substations, transmission assets, communications assets, and natural gas supply and natural gas processing plant impacts; implemented on MISO's Dispatcher Training Simulator
- ***“Your partnership with MISO on the development of the 2017 and 2016 drills were exceptional. Both in content and working with the ANL staff.”*** Jerry Rusin, Sr. Advisor MISO South Region Operations

EXAMPLE: PJM FALL 2017 PJM HURRICANE DRILL AND WINTER 2018 GAS-CYBER DRILL



- Developed hurricane scenario for October 2017 PJM Operator Training Cycle and Gas-Electric Cyber scenario for January/February 2018 Operator Training Cycle
- Scenario was implemented in PJM’s Dispatcher Training Simulator (DTS) at Alternate Control Room Facility
- Trained 6 full PJM operator shifts in responding to extreme weather event during Sep/Oct-2017 (*“The timing of this training could not have been better given the active hurricane season”* Glen Boyle, Manager, Operator Training; *“The support and customer service PJM experienced from the planning process all the way through the final debrief session was nothing short of first rate.”* Mike Lawruk, Lead Trainer)
- Currently working with PJM on Fall 2019 drill

EXAMPLE: 2018 NATIONAL LEVEL EXERCISE (NLE) AND GRIDEX IV AND GRIDEX V

- NLE examined the nation's ability to continue essential government functions in the event of a large hurricane impacting the National Capital Region
 - 12,000 participants, largest Government exercise
 - Provided multi-sector ground-truth on customer outages, bulk-level impacts, fuel supply, and telecom
- Involving gas sector representatives as players through use of GridEx V inject planning with direct collaboration of INGAA and AGA and their member companies

The Washington Post
Democracy Dies in Darkness

National
In simulation, Category 4 hurricane devastated East Coast

National Exercise Program
National Level Exercise 2018

ELECTRIC OUTAGES

ELECTRIC POWER
OUTAGES
NUMBER OF CUSTOMERS BY CENSUS TRACT

NERC
NORTH AMERICAN ELECTRIC RELIABILITY CORPORATION

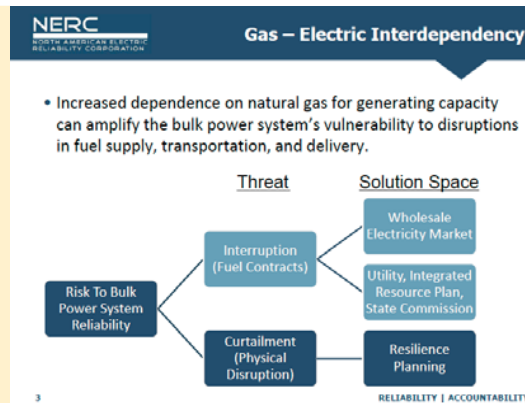
GridEx V
GRID SECURITY EXERCISE 2019

Argonne
NATIONAL LABORATORY

**WHAT IS AN IMPORTANT LESSON LEARNED FROM
THESE EXERCISES AND ACTIVITIES WITH
THE ELECTRIC INDUSTRY?**

INCREASED EMPHASIS ON FUEL SUPPLY ADEQUACY AND RESILIENCY — INTERDEPENDENCIES FOCUSED

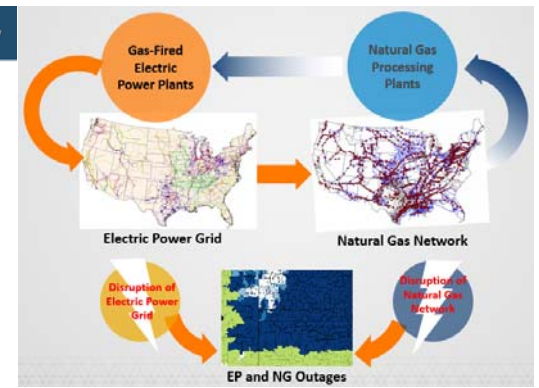
- 2017 NERC Special Reliability Assessment and WECC studies identify potential resilience concerns related to increased gas-electric interdependencies
- 2017 NERC Reliability Guideline on gas-electric operational coordination considers aims to minimize reliability/resilience-related risk
- 2018 March CIPC Emerging Technology Roundtable brought together gas and electric stakeholders
- GridEx V emphasizes electric, gas, and other cross-sector participation
- Formation and member of NERC's Electric/Gas Working Group under the PC
- Focus: Grid impacts attributed to operational fuel adequacy concerns and contingencies**



3

Natural Gas Pipeline Resilience

Kimberly Denbow
Senior Director, Security, Operations & Engineering
March 7, 2018



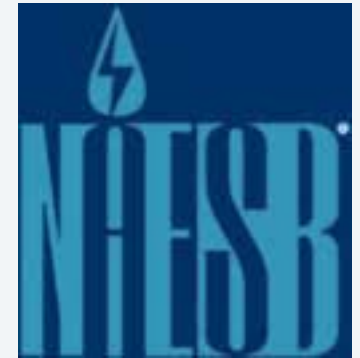
Understanding Natural Gas Industry: Security Regulatory Framework

Rebecca Massello
Director of Security, Reliability & Resilience
Interstate Natural Gas Association of America
March 7, 2018

OIL AND NATURAL GAS SECTOR COORDINATING COUNCIL

FUEL ADEQUACY AND RESILIENCE BENEFITS

- Makes public gas pipeline information more accessible, reliable, and useable
- Improves data quality compared with Web scraping approach
- Improves responsiveness to gas disruptions and changing market demands
- Supports near-real-time and historical data collection
- Permits customizable parsing of textual content found in notices
- Assists situational awareness for grid operations and planning activities
- Visualization capabilities couple electric and gas fuel adequacy considerations
- Facilitates combined near-real-time natural gas and electric power modeling capabilities
- Available to the electric industry through Argonne's DOE OE funding
- Availability is currently being discussed with RTOs/ISOs



INFORMATIONAL POSTINGS EXIST FOR EACH PIPELINE COMPANY – PUBLIC INFORMATION

- “Informational Posting” generally updated five times per day:
 - “Critical Notices” state severity of operational impacts
 - “Operationally Available Capacity” estimates available pipeline capacity for the current day and cycle.

Tennessee Gas Pipeline Company, L.L.C. a Kinder Morgan company

NATURAL GAS

Interstate Other Midstream

CRITICAL NOTICES

TSP Name: TENNESSEE GAS PIPELINE

Post Date: 1/7/2019 (Notices 90 days prior to this date)

Notice Type Desc (1): SELECT ALL

Notice Type Desc (1)	Notice Type Desc (2)	Post Date/Time	Notice Effective Date/Time
PIPELINE CONDITIONS	CURRENT PIPELINE CONDITIONS	01/07/2019 11:21:53AM	01/07/2019 11:21:53AM

Tennessee Gas Pipeline Company, L.L.C. a Kinder Morgan company

NATURAL GAS

Interstate Other Midstream

SEGMENT CAPACITY

TSP Name: TENNESSEE GAS PIPELINE TSP:

Informational Postings

- Capacity
 - Operationally Available
 - Point Capacity
 - Segment Capacity
 - Storage Capacity
- Unsubscribed
- Capacity Allocation
- Notice Activity
- Gas Quality
- Index of Customers
- Locations
- Notices
- Posted Imbalance
- Regulatory
- Standards of Conduct

Example URL for Tennessee Gas Pipeline:
<https://pipeline2.kindermorgan.com/Notices/Notices.aspx?type=C&code=TGP>

IMPORTANCE OF CRITICAL NOTICES AND POSTED DATA

- Critical notice declared by Texas Eastern Transmission Company (TETCO) during the Polar Vortex of 2014:
 - Natural gas flows on TETCO were constrained at key points
 - Tolerance band of 0%
 - No curtailment so far
 - Power plant operators required to provide information on hourly scheduling

TSP: 007932908
TSP Name: Texas Eastern Transmission, LP
Critical Desc: Critical notice
Notice Eff Date/Time: 01/06/2014 08:46:12 AM
Notice End Date/Time: 01/31/2014 09:00:00 AM
Notice ID: 42065
Notice Stat Desc: Supersede
Notice Type: Capacity Constraint
Post Date/Time: 01/06/2014 08:46:12 AM
Prior Notice: 41977
Reqrd Rsp Desc: No response required
Rsp Date/Time:
Subject: TE Imbalance and FERC Order 698 Warning Update

Notice Text:

Due to the continued cold weather and high demand throughout the TE system, TE requires all delivery point operators to keep actual daily takes out of the system less than or equal to scheduled quantities regardless of their cumulative imbalance position. All receipt point operators are required to keep actual daily receipts into the system greater than or equal to scheduled quantities regardless of their cumulative imbalance position.

TE may issue action alerts and/or OFOs as permitted in Section 4.3 of its General Term & Conditions of its FERC Gas Tariff against any shipper, point operator or TABS party failing to adhere to this critical notice.

In addition, TE requires all Power Plant Operators to provide information mandated by FERC Order No. 698. Information required includes the hourly consumption profile of directly connected power generation facilities.

Shipper and point operators are reminded of the importance of monitoring TE's postings during this period of heavy demand on the system.

Customers are advised that capacity may become available as the nomination and confirmation process continues throughout the day.

Please contact your Operations Account Manager if you have any questions.

Near-real-time and historic data benefits both operations and planning, respectively.

ELECTRONIC BULLETIN BOARD DATA COLLECTION VIA WEB SCRAPING

- Web-scraping process
 - Research the pipeline webpage posting and the IT used to provide data
 - Develop HTTP request/response process mimicking web browser
 - Collect data files from the postings (format: html/txt/excel/csv)
 - Parse, process, and save data in a structured database

- Major disadvantages and issues
 - Webpage-based EBB server outages
 - Periodic changes in the form or technology of data provided
 - Inconsistency in data postings – different technologies and structures
 - Malfunction of web components with EBB postings
 - Missing data points or meter IDs

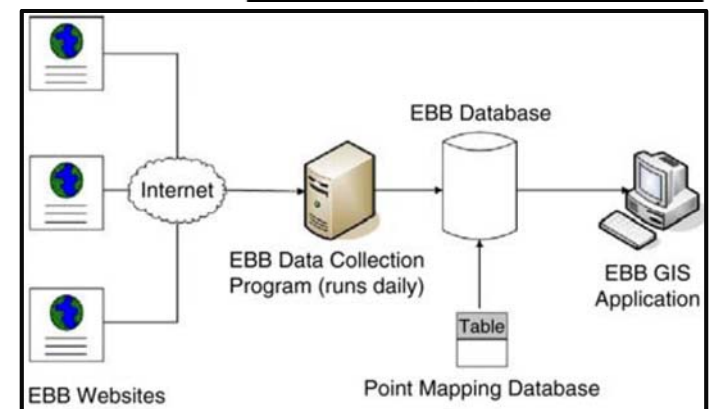
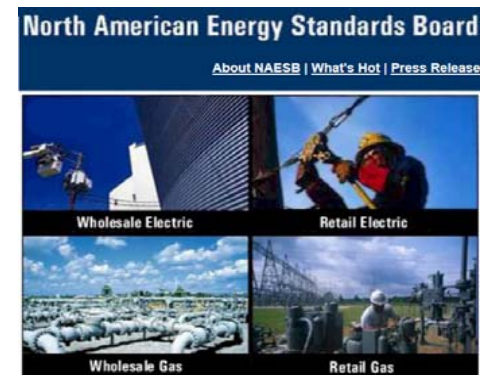
The image displays three screenshots of pipeline capacity posting websites. The top screenshot is from 'Navigates' showing a search interface for 'Operational Capacity' with filters for TSP Name, Location, and EBF Gas Day. Below the search filters is a table with columns: Location Name, Location, Loc. Purp Desc, Design Capacity, Operating Capacity, Total Scheduled Quantity, Min. Firm Scheduled Quantity, and Operationally Available Capacity. The table lists 'NEW JERSEY NATURAL' and 'CITY OF CARLISLE'.

The middle screenshot is from 'BOARDWALK PIPELINE PARTNERS Gulf Crossing Pipeline Company LLC' showing a 'Postings' section with a table titled 'Operational Capacity - Gulf Crossing Pipeline Company LLC'. The table has columns: Description, Date/Time Posting Effective, and Download. It lists several intraday and timely postings from 01/07/2019 to 01/08/2019.

The bottom screenshot is from 'Northern Natural Gas' showing an 'informational postings' section for 'Operational Capacity'. It includes a search bar and a table with columns: Loc, Loc. Desc, Loc. Name, Flow Ind, Loc. Q/T, and Loc. Part. The table lists various storage groups like 'SYSTEM AREA STORAGE WITHDRAWALS', 'MARKET AREA FOD STORAGE', and 'DENARC STORAGE'.

ELECTRONIC BULLETIN BOARD DATA COLLECTION VIA NAESB-EDI

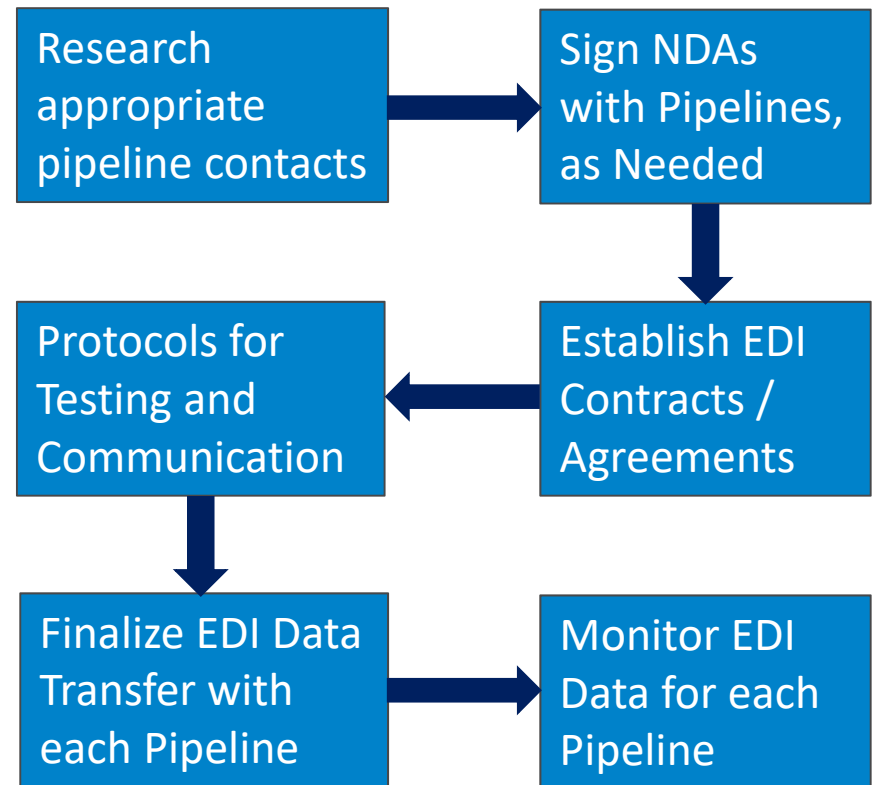
- Argonne is working with NAESB and individual transmission pipelines to collect EBB data:
 - Current approach is to collect EBB data using Electronic Data Interchange (EDI)
 - EDI is computer-to-computer exchange of business documents in a standard electronic format
- Advantages of EDI Data Collection:
 - Expedited transmission of EBB data
 - Data validation is inherent in the process
 - Faster processing compared with Web scraping
 - Increased stability/reliability of collected data
- Uses of EBB/EDI collected data:
 - RTO/ISO dispatch operations
 - Impacts of natural and man-made incidents
 - Better inform flow modeling



CURRENT DATA COLLECTION EBB/EDI PROCESS

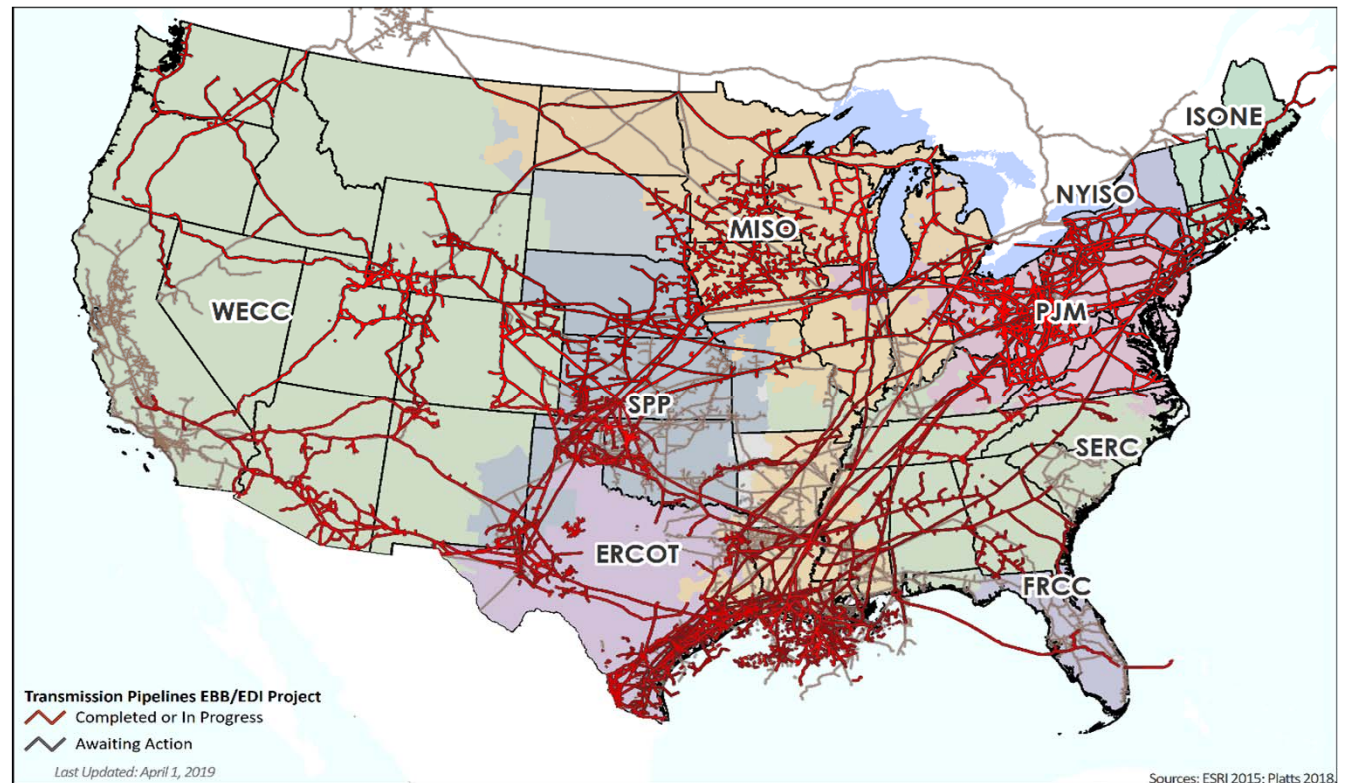
- Currently collecting 4 operating cycles: Evening (EVE), Intraday 1 (ID1), Intraday 2 (ID2), and Intraday 3 (ID3):
 - The Timely cycle is to initialize the nomination process and EVE cycle is the final version
- Currently receiving all data for all points (receiving, delivery, storage, injection, etc.):
 - In the form of raw EDI documents containing data
 - Can be processed and stored in a structured database
- Thanks to all of you who helped during this process!

Overall NAESB-EDI Collection Approach



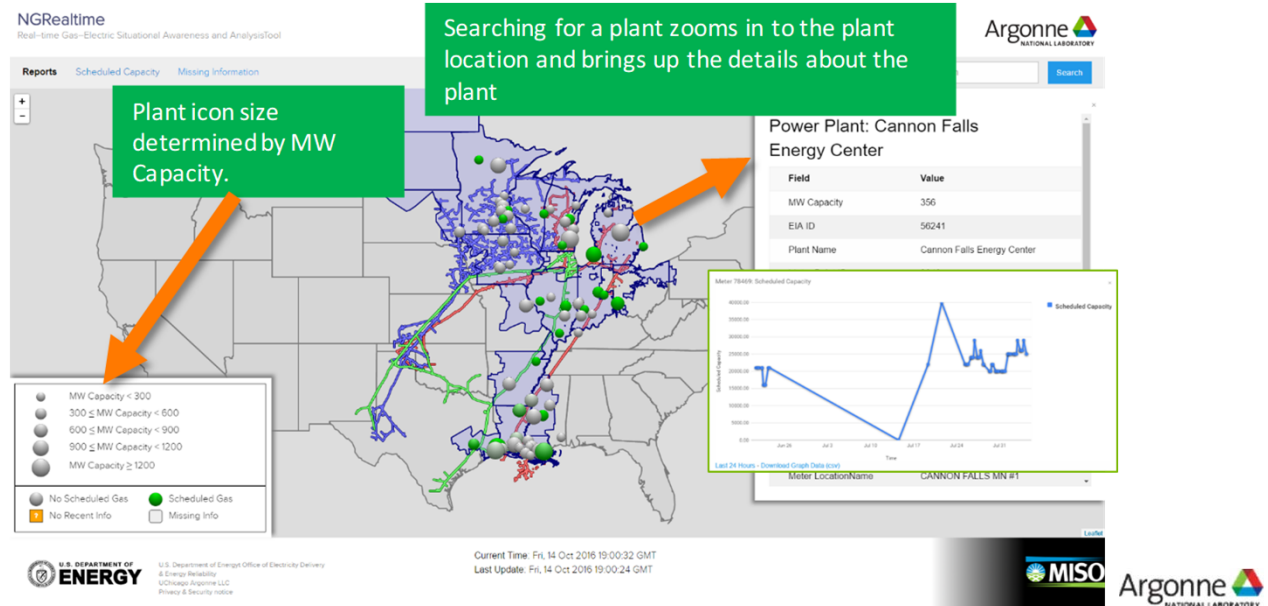
CURRENT DATA COLLECTION FOR U.S. GAS INTERSTATE PIPELINES VIA NAESB-EDI

- Near-real-time and historic EBB data collected using EDI approach:
 - Operational Capacity
 - Unsubscribed Capacity
 - Notices
 - Critical
 - Non-Critical
 - Planned Service Outages



VISUALIZING CAPABILITY FOR NEAR-REAL-TIME GAS-ELECTRIC INFORMATION FOR RTOs/ISOs

- Originally developed for MISO to provide near-real-time gas-electric situational awareness to MISO's gas-electric coordination group
- Initially collected data (five times daily) from EBB websites on nominated gas flows from 21 interstate gas pipelines in MISO service territory
- Website scraping was found to be unreliable
- Pursued more reliable data stream via NAESB and individual pipeline companies
- Modifying tool to accept EBB/EDI data improving tool usefulness



LESSONS LEARNED DURING EDI STARTUP

- First of all, we appreciate the gas industry's patience, time, and willingness to help
- Lessons learned by us:
 - Employed request-respond and direct-data-streaming protocols
 - Discovered limitations of our servers that prompted system upgrades
 - Increased communication with all trading partners in cases of planned or unplanned system outages
- Where we were helpful to others:
 - Operating systems and security protocols
 - Outdated server operating systems
 - Obsolete ciphers for SSL communication
 - Weak encryption protocols
 - Software and bandwidth limitations
 - Limit number of requests per unit of time from the same trading partner

PROJECTS HAVE TANGIBLE RESILIENCE IMPACTS

- Large-scale drills and exercises improve preparedness and communication across multiple industry and government stakeholders
- Grid operator training improves resilience by preparing operators for grid operations during extreme weather events
- New real-time natural gas information system provides critical situational awareness and visualization for reliability coordinators
- Transient natural gas tool allows reliability coordinators to explicitly study the reliability impact of natural gas contingencies in real-time to improve grid resilience
- NERC SPOD and WECC studies identify potential resilience concerns related to increased gas-electric interdependencies to initiate cross-sector outreach
- NERC gas-electric coordination guidelines support enhanced coordination of gas-electric utility operations to minimize reliability/resilience-related risk

PROCESS FOR USEFUL, USABLE, AND USED METHODS, PRODUCTS, AND TOOLS

Argonne's comprehensive cross-sector modeling, analysis, and assessment focus

Direct industry engagement for guidance and validation

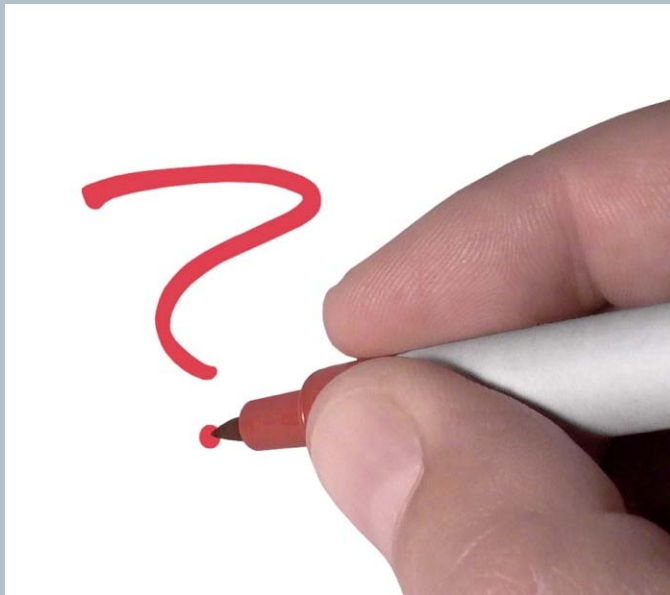
Increased opportunity for tools and approaches that are useful, usable, and used



**A SPECIAL THANK YOU
FOR MAKING A
DIFFERENCE IN THE INDUSTRY!**

WE APPRECIATE YOUR EFFORTS.

QUESTIONS?



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